Vision

We exist to help create safe and equitable work and educational environments.

Mission

Bring systemic change to how school districts and institutions of higher education address their Clery Act & Title IX obligations.

Core Values

- Responsive Partnership
- Innovation
- Accountability
- Transformation
- Integrity
Your Facilitators

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Today's Agenda

01
Before the Hearing
• Preparation
• Pre-Hearing Meetings

02
The Hearing
• Opening Instructions, Opening/Closing Statements, and Party Participation
• Relevancy Determinations

03
Decision-Making
• Evidence Weight
• Fact Finding and Credibility Determinations
• Policy Analysis
Before the Hearing

• Preparation
• Pre-Hearing Meetings
Strategic Foresight Promotes Bias Mitigation

Strategic foresight considers potential challenges; alternate possibilities to develop action plans to prepare or implement strategies that help us avoid inequitable outcomes.
Mitigating Bias Through Preparation

Through a preliminary review, identify areas that may have been influenced by bias during investigation and need further exploration.

Consider questions from every angle.
Pre-Hearing Meetings

Review the Logistics for the Hearing

Set expectations
- Format
- Roles of the parties
- Participation
- Decorum
- Impact of not following rules

Advance Submission of Questions

Relevancy Arguments and Advance Rulings
Bias Mitigation = Community Trust
The Hearing

- Opening Instructions, Opening/Closing Statements
- Party Participation
- Relevancy Determinations
- Opening Instructions
- Opening/Closing Statements
- Party Participation
How Our Minds Perceive People

- **Motivation Bias** (*Fundamental Attribution Error*) can be defined as an assumption about a person’s motivations based on current behaviors.
  - We don’t consider possible reasons for their behavior.
  - We believe their behaviors tell us something about who they are as people all the time.
Halo/Horns Bias

Halo/Horns Bias is more specific to someone’s positive/negative impressions triggering positive/negative feelings toward them.
Relevancy Determinations
Relevancy Determination

- In-the-moment decisions
- Broad definition
- Have an approach you feel comfortable using
Bias Can Affect Relevancy Assessment

• Brain is in overdrive because you are doing this in the moment – time is limited.
• Your emotions may be triggered (Affect Bias).
  • Eg., Advisor interrupts or shows aggressive behavior.
  • Eg., Previous negative encounters with anyone in the hearing.
Bias Mitigation Technique

Focus on the decision to be made.
Make definitions for relevancy or policy a visual.

Remember: you are in CHARGE!

You have the opportunity to slow things down.

You have to be the person to control the room.
Have the presence and emotional intelligence to pause.
Decision-Making

- Evidence Weight
- Fact-Finding and Credibility Determination
- Policy Analysis
Evaluating the Evidence

Is it relevant?
Evidence is relevant if it has a tendency to make a material fact more or less likely to be true.

Is it authentic?
Is the item what it purports to be?

Is it credible?
Is it convincing?

Is it reliable?
Can you trust it or rely on it?

What weight, if any, should it be given?
Weight is determined by the finder of fact!
Bias in Evaluating Evidence

• The **Framing Effect** is when our decisions are influenced by the way information is presented.
  • Expert evidence
  • Character evidence
• They may be related or even relevant, but it does not mean that this evidence has a greater weight.
Findings of Fact

• A "finding of fact"
  • The decision whether events, actions, or conduct occurred, or a piece of evidence is what it purports to be
  • Based on available evidence and information
  • Determined by a preponderance of evidence standard
  • Determined by the fact finder(s)

• For example...
  • Complainant reports that they and Respondent ate ice cream prior to the incident.
  • Respondent says that they did not eat ice cream.
  • Witness 1 produces a photo of Respondent eating ice cream.

• What to do when there are different versions?
Judging Credibility Invites Bias

- Can you spot a liar?
- Can investigators or hearing panel members understand clues that are culturally different from their own?
Reliability vs. Credibility

Reliability

You can trust it.

Credibility

It is convincing.
Questioning to Assess Reliability

- Inherent Plausibility
- Logic
- Corroboration
Questioning to Assess Credibility

No formula exists, but consider asking questions about the following:

- Opportunity to view
- Ability to recall
- Motive to fabricate
- Plausibility
- Consistency
Policy Analysis

Break down the policy into elements.

Organize the facts by the element to which they relate.
**Analysis Grid**

<table>
<thead>
<tr>
<th>Touching of the private body parts of another person</th>
<th>For the purpose of sexual gratification</th>
<th>Without consent due to lack of capacity</th>
</tr>
</thead>
</table>
| Undisputed: Complainant and Respondent agree that there was contact between Respondent’s hand and Complainant’s vagina. | Respondent acknowledges and admits this element in their statement with investigators.  
“We were hooking up. Complainant started kissing me and was really into it. It went from there. Complainant guided my hand down her pants...” | Complainant: drank more than 12 drinks, vomited, no recall  
Respondent: C was aware and participating  
Witness 1: observed C vomit  
Witness 2: C was playing beer pong and could barely stand  
Witness 3: C was drunk but seemed fine  
Witness 4: carried C to the basement couch and left her there to sleep it off. |
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